Highland Reserve Forces' and Cadets' Association











Handbook 2017 Edition



Chairman Nick Dorman



Chief Executive Mark Dodson



Deputy Chief Executive Andrew Macnaughton

HEADQUARTERS

Seathwood, 365 Perth Road, Dundee, DD2 1LX

Tel: (01382) 668283 Main Fax: (01382) 566442 Estates Fax: (01382) 631043

SUB OFFICE INVERNESS

Gordonville Road, Inverness, IV2 4SU

Tel: (01463) 732341

SUB OFFICE ABERDEEN

Gordon Barracks, Bridge of Don, Aberdeen. AB23 8DB

Tel: (01224) 826147 (01224) 826609

SUB OFFICE DUMBARTON

Hartfield House, Bonhill Road, Dumbarton, G82 2DG

Tel: (01389) 736048 (01389) 736049

Please inform the Association of all amendments as they occur.

Tel: 01382 631022; Email: hi-cedepexso@rfca.mod.uk

Highland Reserve Forces' and Cadets' Association

PRESIDENT

Rear Admiral A M Gregory OBE

CHAIRMAN

Captain N R V Dorman RD ADC RNR

VICE CHAIRMEN

Navy – Rear Admiral C J Hockley CBE
Army – Colonel J A B Kinloch TD DL
Air – Wing Commander Dr D Caddick MBE PhD RAuxAF
Cadets – Colonel M B Passmore MA GCGI FRSA
Northern Area – Lieutenant Colonel R M D Young TD DL WS
North Eastern Area – Mr J S Lemon
Eastern Area – Major D G Elliot TD LLB WS NB
Southern Area – Lieutenant Colonel G F Moncur MBE
Chairman Highland REEG – Mr G Struthers

CHIFF EXECUTIVE

Brigadier M P Dodson MBE

DEPUTY CHIEF EXECUTIVE

Lieutenant Colonel A M Macnaughton

ASSISTANT CHIEF EXECUTIVE

Mr T Cowan

BANKER

Bank of Scotland PLC

AUDITORS

Wylie & Bissett

HRFCA Presidents and Chairman – Past and Present

Presidents		
	from	to
Col Sir Donald Cameron of Lochiel KT CVO OBE TD	1971	Apr 79
Maj Sir David Butter KCVO MC	Apr 79	Mar 84
The Viscount of Arbuthnott KT CBE DSC FRStJ	Apr 84	May 89
Col Sir Allan Gilmour KCVO OBE MC	May 89	Nov 91
Lt Col Sir James Stirling of Garden KCVO CBE KStJ TD BA FRICS	Nov 91	Dec 97
AVM GA Chesworth CB OBE DFC JP	Dec 97	Jun 05
Brig DG Hardie KStJ TD JP FIM	Jun 05	Feb 07
Lt Col GS Johnston OBE TD JP CA	Feb 07	Mar 12
RAdm AM Gregory OBE	Mar 12	Present

Chairmen							
	from	to					
Col CN Thomson CBE DSO TD DL	Apr 68	Mar 71					
Brig JC Monteith CBE MC JP	Apr 71	Mar 76					
Col JG Mathieson CBE TD DL	Apr 76	Mar 82					
Lt Col Sir James Stirling of Garden KCVO CBE KStJ TD BA FRICS	Apr 82	Mar 87					
Col NVR Simpson OBE OStJ TD	Apr 87	Apr 91					
Maj RM Sherriff CBE DL	Apr 91	Mar 96					
Col A Murdoch TD	Apr 96	Jun 01					
Lt Col GS Johnston OBE TD CA	Jun 01	Oct 05					
Brig AG Dorward TD LLB NP	Oct 05	Oct 10					
Col Al Taverner MA	Oct 10	Mar 16					
Capt NRV Dorman RD ADC RNR	Mar 16	Present					

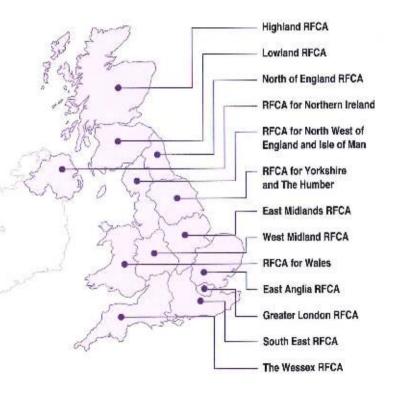
				Ur	nits	in I	HR	FCA A	re	a					
Units	AR	RN	R RIV	1R	RAu	xAF	Con	nbined	Α	ACF	ATC	SCO	7	CCF	Totals
Reserves	43	1	3		4	. [51
Cadets									1	.35	65	22		7	229
Totals	43	1	3		4	1			1	.35	65	22		7	280
					ŀ	HRF	CA	Sites							
Sites		AR	RNR	RN	ИR	RAux	κAF	Combine	d	ACF	ATO	S	CC	CCF	Totals
Reserve U Sites	nit	24		1	1			1							26
Single-Serv Cadet Site								27		56	16		1	5	105
Totals		24		1	1			28		56	16		1	5	131

HIGHLAND RESERVE FORCES' AND CADETS' ASSOCIATION INTRODUCTION

- 1. Background and History. The UK has 13 Reserve Forces' and Cadets' Associations (RFCAS), with their boundaries as indicated on the map at Figure 1. Their origins lie in the reorganisation by Lord Haldane, Secretary of State for War, of the Territorial Force, codified in the Territorial and Reserve Forces Act 1907. The Act made the Regular Army responsible for command and training of the Territorial Force, but in acknowledgement of the importance of maintaining the support of the communities from which the Territorial Force was drawn, established Territorial Force Associations. The Associations subsequently evolved, gaining responsibility for the reserves of all three services, as well as the service cadet organisations, and in 2000 the then Territorial Army and Volunteer Reserve Associations became RFCAs to better reflect their role. Highland RFCA (HRFCA) is part of this proud and enduring tradition of support.
- 2. HRFCA Today. HRFCA today operates in an increasingly complex environment characterised by a range of factors. These include: the implementation of the expansion of the UK's strategic defence and her ability to project force as set out in SDSR 2015; the impact of these developments on the Reserve Forces in HRFCA's area of responsibility; the development of the Reserve Footprint itself; youth and cadet initiatives; changes in defence estate management; the establishment of the Defence Relationship Management (DRM) organisation; and continuing pressure on budgets. Concurrently HRFCA, in common with its counterparts across the UK, is restructuring itself to ensure optimal efficiency and effectiveness in supporting its customers and stakeholders; this work began in 2016 and is expected to take several years to complete.

UK RFCAs

Figure 1.



3. Regional Context. These challenges are being addressed within the wider regional context of a nation with its own unique cultural, political and social characteristics, whose devolved government and administration dictate both that a different approach is adopted from elsewhere in the UK and that HRFCA works in the closest possible collaboration with Lowland RFCA in order to ensure the coherent and seamless delivery of business outputs. Geography is a significant additional factor, and HRFCA is the most dispersed of all the RFCAs. Road, rail, air and sea communications, together with remoteness of its furthest outposts, impose unique challenges of distance, time and space, and therefore of cost and complexity, in the delivery of services to the standard expected by its customers and stakeholders

ROLE AND RESPONSIBILITIES

4. HRFCA's Key Characteristics.

- An 'Arm's Length Body' of Central Government, with Crown status and established by statute.
- A manifestation of the Volunteer ethos.
- A Volunteer membership which brings with it unparalleled expertise and breadth of experience.
- Tri-Service.
- Reflecting the region for which it is responsible.
- A not-for-profit organisation.
- Offering value for money.

5. HRFCA Values.

- To promote the interests of the Armed Forces and the Cadets.
- To champion the Volunteer ethos both within and outwith the Services.
- To be apolitical.
- Through a corporate approach, directed by the Council of RFCAs, to exercise
 collective responsibility, influence and recognition, while remaining
 independent (from the MoD and the chains of command) and autonomous
 (from other RFCAs).
- To support the work of third sector organisations which also contribute to the wellbeing of Service personnel and veterans.
- To supplement Government funding for our dependencies through our income generation.
- **6. HRFCA's Mission.** Provide efficient and effective support to the Reserve Forces and Service Cadet Organisations within its area of responsibility, in order to allow stakeholders to deliver military capability, ensure estate compliance and fulfil the Cadet Organisations' requirements, including recruitment, employer and infrastructure support and regional representation. now and in the future.

7. Strategic Objectives. HRFCA fulfils its mission through the achievement of the Strategic Objectives, derived from five Service Level Agreements (RN, Army, RAF, Defence Infrastructure Organisation and the Reserve Forces and Cadets branch of the MoD), set out in its Management Plan and summarised at Figure 2. The HRFCA Management Plan can be accessed via the Members Area of the HRFCA website at www.hrfca.co.uk.

Figure 2.

	Strategic Objectives (and Lead Responsibility)
1.	To provide advice and assistance to MoD Stakeholders in relation to Reserves and Cadets, including the use of resources in areas relevant to Defence (Lead: All Depts).
2.	To maintain, sustain and develop cost-effective, fit for purpose Reserve and Cadet Estate, in line with Defence Strategy (Lead: Hd Est).
3.	To support Defence and the single Services' national, regional and local plans for the development and sustainment of the Firm Base and effective relationships between the Armed Forces and local communities (Community Engagement) (Lead: Hd Eng).
4.	To develop and sustain mutually-beneficial relationships between employers (and employer stakeholders) and the MoD on military personnel matters (Lead: Hd Eng).
5.	To provide support to the single Services on Reserve Recruitment as resourced (Lead: Hd Eng).
6.	To provide support to the Service Cadet Organisations as detailed in the single Service SLAs, and to assist with the wider development of youth initiatives (Lead: DCE).
7.	To operate within Government and Departmental restrictions and guidelines, ensuring value for money, compliance and regularity in all areas (Lead: Hd Fin/BM, all Resource Managers).

- 8. These Objectives translate into the following main functions and raison d'être of the Association:
 - Contributing to the well-being of the Volunteer Reserve Forces and Service Cadet Organisations.
 - Liaison with the civilian community, in particular with local employers in both the public and private sectors.
 - Recruiting support for the Reserve Forces and Army Cadet Force.
 - The fostering of close and continuous co-operation between the Regular and Reserve Forces and the Cadets.
 - The provision and maintenance of accommodation for the Army Reserve, Royal Naval Reserve/Royal Marines Reserve (RNR/RMR), Army Cadet Force, Air Training Corps, and Combined Cadet Force.
 - The administration of the Army Cadet Force in conjunction with HQ 51 Infantry Brigade.

CONSTITUTION AND MEMBERSHIP

- 9. Constitution. HRFCA is a statutory autonomous body, established by Parliament within the terms of the Reserve Forces Act 1996. It has its own Scheme of Association – in effect its licence to operate – drawn up by the Defence Council. More detail on the Scheme of Association is available via the Members Area of the HRFCA website at www.hrfca.co.uk.
- 10. Membership Structure. HRFCA is structured to have a President and Vice-Presidents who are Lord-Lieutenants, an Executive Board drawn from the Association's full membership (of up to 220 members in accordance with the Scheme of Association), and an unspecified number of associate members. The membership is a key resource available to assist HRFCA in achieving its Mission and Strategic Objectives. HRFCA's membership should be as diverse and broad as possible, in order to best discharge the roles set out below.
- **11. Members' Role.** Through its four Area Committees, the membership enhances HRFCA's networking capabilities by:
 - Engaging with the civil community to foster interaction between them, the Armed Forces and the Service Cadet Organisations.
 - Maintaining an awareness of current Defence-related issues, the Armed Forces and the Service Cadet Organisations.
 - Acting as ambassadors in the community, providing a two-way conduit for undertaking specific tasks and to report relevant Reserve and Cadet-related issues back to HRFCA for subsequent transmission to the Chain of Command.
 - Helping to maintain and develop HRFCA's network.
 - Supporting with relevant expertise the Association's outputs, including in respect of: Estate and Facilities Management; Community, Civil and Employer Engagement; Employer Support; Recruiting Support; and Cadets and Youth.

- Promoting, fostering and supporting the recruitment, retention and wellbeing
 of the Reserve Forces and Service Cadet Organisations, and sustaining close and
 continuous cooperation between the Regular Forces, Reserve Forces and
 Cadets.
- Access into communities not previously well-connected with, or disposed towards, the Armed Forces or Service Cadet Organisations.
- **12. Membership Categories.** The following categories of full and associate membership make up the HRFCA membership:

•	Ex-Officio	Ex-Officio Members who include:					
	0	Lord-Lieutenants (President/Vice Presidents of Highland RFCA) – non-voting.					
	0	Reserve Forces Commanding Officers of major units.					
	0	Reserve Forces Officers Commanding of sub-units.					
	0	SCC Representatives, ACF Commandants, ATC Wing Commanders and CCF Contingent Commanders.					

- Selected Naval, Military or Air Force Members who are either serving or retired from the Regular, Reserve or Volunteer Reserve Forces, together with representatives of the Service Cadet Organisations.
- Representative Members who may be drawn from the widest range of backgrounds but should include: Local Authority Councillors, Employers (including all those that serve on the REEG in their Area), Youth Organisations, representation from Further and Higher Education and teachers.
- Co-opted Members who may be additional serving Regular or Reserve Officers or Regimental Secretaries, who bring particular benefits to the Association.
- Invited Members that include COs of units whose HQs are not based in HRFCA's
 area, senior Regional appointment holders in the Regular, Volunteer Reserve
 and Cadet Forces (notably SCC and ATC) non-voting.
- Associate Members to include Honorary appointments holders to Reserve and Cadet units, and selected former members, together with others who may benefit from the Association's purposes – non-voting.
- **13. President and Vice-Presidents.** Our President is always one of the Lord-Lieutenants from the Highland RFCA Area, with the remaining Lord-Lieutenants acting as Vice Presidents. They are non-voting Members.
- 14. The HRFCA Executive Board. The Executive Board is elected annually at the Annual Association Meeting from the Association membership and is responsible for ensuring the smooth running of the Association. All matters relating to the exercise of Association powers are vested by the membership in the Highland RFCA Executive Board by resolution at the

Annual Association Meeting. The Executive Board meets formally four times each year and otherwise as required.

- **15.** The Policy Committee. The Policy Committee of the Association Board consists of the Chairman, Service Vice-Chairmen and the Highland REEG Chairman. This Committee meets on an ad hoc basis to address major policy issues outside the formal round of Board Meetings. Much of its work is done out of committee.
- 16. Area Committees. Highland RFCA membership is sub-divided into four Area Committees. Office Bearers of the Area Committees include a Chairman, Vice-Chairman and Representative. The appointment of the Area Chairmen (as Vice-Chairmen of Highland RFCA) will be done in close consultation with the Highland RFCA Executive Board; on occasions it may be necessary to nominate outside candidates. In each Area one meeting is held in a year, in the autumn, taking place in Inverness (N), Aberdeen (NE), Dundee/Perth (E) and Dumbarton/Stirling (S). The Area Committees cover the following Lieutenancies:
 - Northern

Caithness, Inverness-shire, Moray, Nairnshire, The Orkney Islands, Ross & Cromarty, Sutherland and The Western Isles.

North-Eastern

Aberdeenshire, Banffshire, City of Aberdeen, Kincardineshire and the Shetland Islands.

Fastern

Angus, City of Dundee, Fife and Perthshire & Kinross-shire.

Southern

Argyll & Bute, Clackmannanshire, Dunbartonshire, Stirlingshire & Falkirk and the northern part of Lanarkshire.

- 17. The HRFCA Council. The Council meets twice a year in May and November and consists of the Executive Board plus the stakeholder representation from Naval Regional Commander Scotland and Northern Ireland; Area Officer Sea Cadets Corps; Commander 51 Infantry Brigade; Colonel Cadets HQ 51 Infantry Brigade; Air Officer Scotland; Regional Commandant Air Training Corps Scotland and Northern Ireland, together with Vice Chairmen HRFCA Area Committees or Area Representative Members if neither the Chair or Vice Chair are able to attend.
- 18. Membership Selection. Area Committee Chairs, supported by the Executive, are responsible for identifying and selecting members of their Area Committees within the guidelines of the Scheme of Association. The aim is to attract members who are current within their field of expertise and who are prepared to promote the values and engage in the activities of the Association. The expected commitment to the Association is for a period not exceeding 5 years. All members, apart from those who are ex-officio, may serve up to the maximum age of 70. On retirement as a member, individuals may be invited to become Associate members.
- 19. Office Bearers' Term of Office. An Office Bearer's Term of Office is for one year but may be extended annually up to a maximum of five years. Nominations for the posts of Office Bearers will be addressed at each Autumn Area Meeting. Endorsement of nominated candidates will take place at the Highland RFCA Executive Board Meeting held each February, followed by formal election at the Annual Association Meeting in March.

- 20. HRFCA Permanent Staff. The Association and Executive Board are supported by a permanent staff of crown servants. The staff are led by a Chief Executive and Deputy Chief Executive at the Association Headquarters in Dundee, with other staff located in Inverness, Dumbarton and Aberdeen.
- **21. Cadet Force Permanent Support Staff.** Permanent support staff are employed by HRFCA to provide assistance to the five Army Cadet Force Battalions and two Independent Batteries within the Association's area, and Air Training Corps Wing Support staff for certain areas.
- 22. Finance. HRFCA is funded via the Council of RFCAs by the following stakeholders:
 - MoD Reserve Forces and Cadets (RF&C)
 - Navv Command HQ
 - Army HQ
 - Air Command HQ
 - Defence Infrastructure Organisation (DIO)

In addition, Highland RFCA receives income from two further sources: Non-Domestic Rates (NDR) rebate on cadet properties; and Regionally-Generated Income (RGI) from rental and letting income, and bank interest. Under the direction of the Executive Board, this is reinvested into developing the HRFCA estate, Community Engagement, the disbursement of welfare grants to units, and in other priorities determined by the Board in support of the Association's Mission.

23. Financial Reporting and Audit. Accounts are produced on an accruals basis and follow, as far as appropriate, UK private sector practice. HRFCA's accounts are independently audited annually before being passed for consolidation by the Council of RFCAs. They are then subject to National Audit Office scrutiny and are periodically subject to examination by the Defence Internal Audit organisation.

ADVOCACY AND ENGAGEMENT MESSAGES

- 24. Enduring Key Messages for Members. In order to assist members in their important advocacy role, a range of enduring 'key messages' have been developed. The table at Figure 3 sets out these messages, together with the 'target audiences' for which they are intended. Human interaction not being an exact science, neither the messages themselves nor the audiences are intended to be prescriptive, but reference to them may assist members in informal conversations as well as in more formal discussions.
- **25. Time-sensitive Messaging.** In addition to the enduring key messages, responsive messaging to reflect recent or short-term issues will be posted periodically into the Members Area of the HRFCA website when appropriate.
- 26. Engagement Strategy. The HRFCA Engagement Strategy, which covers key messages, target audiences and the ends, ways and means through which engagement contributes to the achievement of HRFCA's Strategic Objectives, is also accessible to members via the website at www.hrfca.co.uk.

Figure 3.

Target Audiences	Enduring Key Messages
Schools and colleges, Directors of Education, Employers, youth workers, Scottish Government, local government, local communities, families, friends (future recruits).	About Cadets The Service Cadet Organisations provide young people from all backgrounds with: Challenge, interest and fun in a safe and professional environment. Practical skills and personal qualities to equip them for life and to contribute fully to civil society. Structured learning environment leading to acquisition of leadership, team-working, citizenship and other life skills, essential attributes to employers and in all walks of life. The chance to fulfil their potential. World-renowned musical education and tuition. Vocational Qualifications and other non-academic achievements including Duke of Edinburgh awards and First Aid qualifications and awards, all contributing to the achievement of attainment goals.
Employers, Business organisations (FSB, Chambers of Commerce, CBI, CIPD), Further Education and Higher Education establishments, Scottish Government, local government, local communities, families, friends (future recruits).	About the Volunteer Reserve Forces Reservists increasingly make a key contribution to the Nation's defence. Reservists are trained to the same standard, on the same equipment, and for the same pay, as their regular counterparts. Reservists receive on average up to £8.5K worth of training each year. Reservists are 'twice a citizen' and warrant the support of employers, colleagues and the wider community. Reserve Service and civilian employment are mutual beneficiaries of Reservists' transferrable hard and soft skills and the transfer of knowledge. Significant financial support is available to employers to offset the absence on duty of Reservist members of their workforce and to facilitate their temporary replacement.

Figure 3 (Cont.)

igure 3 (cont.)					
Target Audiences	Enduring Key Messages				
Local communities, local government, local councils, opinion- formers, stakeholders, reservists, families, friends (future recruits).	About UK Defence The UK continues to field world-class Armed Forces, affordable and fit for purpose. Our Armed Forces exist to protect the UK Home Base and British interests around the world. Members of our Armed Forces, whether regulars or Reservists, embody the highest values and principles of the UK and represent all walks of life and backgrounds.				
Scottish Government, MOD, single Service Chains of Command, Business Organisations, community councils, reservists, cadets, Cadet Force Adult Volunteers, families and friends.	About HRFCA The Association: Promotes the interests of the Armed Forces and Cadets. Manages the Reserve Estate throughout our area. An agile and responsive budget-holder able to use its limited resources to best effect. Comprises a 200-strong membership representing unparalleled local and Service-related knowledge and experience. Promotes employer and community engagement.				

The Highland RFCA

Executive Board (E) and Council (C) Members

Members Chairman (E) Vice-Chairman (Navy) (E) Vice-Chairman (Army) (E) Vice-Chairman (Air) (E) Vice-Chairman (Cadets) (E) Highland Regional Employer Engagement Group Chairman (E)	Capt NRV Dorman RAdm CJ Hockley Col JAB Kinloch Wg Cdr Dr D Caddick Col MB Passmore Mr G Struthers	(2016) (2016) (2013) (2013) (2013) (2014)
Northern Area		
Chairman (E) Vice-Chairman (C) Representative (C)	Lt Col RMD Young Col MRS Macrae Cdre A Ross	(2012) (2012) (2017)
North East Area		
Chairman (E) Vice-Chairman (C) Representative (C)	Mr J Lemon Vacant Vacant	(2013)
Eastern Area		
Chairman (E) Vice-Chairman (C) Representative (C)	Maj DG Elliot Lt Col AT Parrott Lt Col E Blyth	(2014) (2014) (2015)
Southern Area		
Chairman (E) Vice-Chairman (C) Representative (C)	Lt Col GF Moncur Mr N Allen Capt A Wallace	(2014) (2017) (2015)

Council Stakeholders and Invited Members (Non-Voting)

President

Naval Regional Commander Scotland and Northern Ireland Commander 51 (Infantry) Brigade

Air Officer Scotland

Northern Area Officer Sea Cadet Corps Cadet Colonel HQ 51 (Infantry) Brigade Regional Commandant Air Cadets

Scotland and Northern Ireland

RAdm AM Gregory

(2012)

Capt CJ Smith RN

Brig GC Deakin AVM R Paterson Cant P Adam RN Col P O'Meara

Gp Capt JG Leggat

In Attendance (Non-Voting)

Chief Executive

Deputy Chief Executive Assistant Chief Executive

Brig MP Dodson Lt Col AM Macnaughton

Mr T Cowan

Highland Regional Employer Engagement Group

Members

Mr G Struthers (Chairman)

Capt NRV Dorman

Brig MP Dodson

Mrs J Crombie (Northern Area REEG) Mr R Hosie (Northern Eastern Area REEG)

Prof I Ball (Eastern Area REEG)

Mr N Allan (Southern Area REEG)

In Support:

Maj R Macgregor Ms A Dempsey

Northern Area Committee Members

Ex-Officio Naval

Selected Naval

Cdre A Ross

Selected Marines

-

Ex Officio Military

OC C Cov. 7 SCOTS

OC I Det, 205 (Sc) Fd Hosp

Selected Military

CO 3 SCOTS

CO 39 Engr Regt

Brig The Hon HBHE Monro

Col MRS Macrae

Lt Col Dr AR Reid

Lt Col CE Gilmour

Maj RAC Balfour

Maj RG Wood

Maj J Frew

Capt E Munro Capt D Smith

Dr KN Macdonald

Ex Officio Air Force

OC 2622(H) San RAuxAF Regt

Selected Air Force

Stn Cdr RAF Lossiemouth

Sqn Ldr D Matheson

Cadets

SCC (x1) - OC Inverness (TS BRITON)

ACF (x2) - Comdt 1 HLDRS Bn

Comdt Orkney Bty

ATC (x1) - OC Highland Wg

Representative Members

Orkney Council

Highland Council (x4)

Moray Council (x2)

Representative Members (Cont.)

Western Isles Council

Highlands and Islands University

Local Authority Education Departments (x4)

N Area REEG Chair

N Area REEG Representative

Employer (x2) Employee (x1)

Co-opted

Maj MRM Gibson (Asst Regtl Sec SCOTS)

Mr AW Morrison Mr I Sutherland

CEO The Highlanders Museum

Board Members

Chairman HRFCA

Vice Chairman (Navy)

Vice Chairman (Army)

Vice Chairman (Air)

Vice Chairman (Cadets)

Highland REEG Chairman

Invited (Non-Voting)

President HRFCA (LL of Dunbartonshire)

LLs of:

Inverness-shire

Caithness

Morav

Nairn-shire

Orkney

Ross, Cromarty & Skye

Sutherland

Western Isles

Comd 51 (Inf) Bde

AOS

CO 7 SCOTS

CO 205 (Sc) Fd Hosp

N Area Officer SCC

Cdt Col HQ 51 (Inf) Bde

Reg Comdt ATC SNI

Area REEG Members

North Eastern Area Committee Members

Ex-Officio Naval

Selected Naval

Lt(SCC) K Morris

Ex Officio Marines

OC Aberdeen Det RMR Scotland

Selected Marines

-

Ex Officio Military

OC A Coy 7 SCOTS
OC A Det. 205 Fd Hosp

OC Abn Comms Tp. 2 Sig San. 32 Sig Regt

Selected Military

Lt Col A Petrie

Capt E Rose

Dr A Orr Mr R Kinghorn

Mr M Munro

Fx Officio Air Force

-

Selected Air Force

Sqn Ldr AJ Sharpe

Cadets

SCC (x1) — OC Stonehaven (TS CARRON)

ACF (x2) — Comdt 2 HLDRS Bn

- Comdt Shetland Btv

ATC (x2) - OC NE Scot Wg

- EXO NE Scot Wg

CCF (x1) - OC Robert Gordon's College

Representative Members

City of Aberdeen Council

Shetland Council

Aberdeenshire Council (x3)

Aberdeen University
Robert Gordon University

Local Authority Education Depts (x3)

NE Area REEG Chair

NE Area REEG Representative

Employer (x2)

Employee (x1)

Co-opted

Camp Comdt Gordon Barracks

Mr M Parkes (Erskine)

Mr N James (Sec Wapinschaw)

CEO Gordon Highlanders Museum

Board Members

Chairman HRFCA

Vice Chairman (Navy)

Vice Chairman (Army)

Vice Chairman (Air)

Vice Chairman (Cadets)

Highland REEG Chairman

Invited (Non-Voting)

President HRFCA (LL of Dunbartonshire)

LLs of City of Aberdeen (Lord Provost)

Aberdeenshire

Banffshire

Kincardineshire

Shetland

Comd 51 (Inf) Bde

CO RMR Scotland

CO 7 SCOTS

CO 105 Regt RA CO 205 (Sc) Fd Hosp

CO 32 Sig Regt

OC 2 Sig Sqn, 32 Sig Regt

N Area Officer SCC

Cdt Col HQ 51 (Inf) Bde

Reg Comdt ATC SNI

Area REEG Members

Eastern Area Committee Members

Ex-Officio Naval

CO HMS SCOTIA

Selected Naval

Lt Cdr R Valentine

Ex Officio Marines

OC Dundee Det RMR Scotland

Selected Marines

-

Ex Officio Military

CO 7 SCOTS

CO 71 Engr Regt

CO 225 (Sc) Med Regt RAMC

CO 154 (Sc) Regt RLC

CO Tayforth UOTC

OC C(FFY/SH) Sqn, SNIY

OC A Coy, 7 SCOTS

OC D Sqn, 23 SAS

OC 212 Bty, 105 Regt RA

OC 2 Sig Sqn, 32 Sig Regt

OC 231 Tpt Sqn, 154 (Sc) Regt RLC

OC 239 (Fife) Tpt Sqn, 154 (Sc) Regt RLC

OC 152 Med Sqn, 225 (Sc) Med Regt

OC 153 Med Sqn, 225 (Sc) Med Regt OC 527 (HQ) Sqn, 225 (Sc) Med Regt

OC D Det, 205 (Sc) Fd Hosp

OC A (St Andrews) Cov. TUOTC

OC B (Dundee) Coy, TUOTC

Selected Military

CO SCOTS DG

Maj I Thornton-Kemsley

Maj C Dunphie

Capt J Muirhead
Capt J Preece

Ex Officio Air Force

OC 612 (C of A) San RAuxAF

OC ESUAS

OC 12 AEF

Selected Air Force

AOS

Wg Cdr P Campbell

Cadets

SCC (x1) - Dundee (TS DUNCAN)

ACF (x2) - Comdt BW Bn

- Comdt A&D Bn

ATC (x1) - OC SE Scot Wg

CCF (X4)

- Glenalmond College

- Dundee High School

- Morrison's Academy

Strathallan School

Representative Members

Angus Council

City of Dundee Council

Fife Council

Perth & Kinross Council

Dundee University

Abertay University

St Andrews University

Local Authority Education Depts (Vacant x 4)

E Area REEG Chair

E Area REEG Representative

Employer: Prof M Smith

Employee (x 1)

Co-opted

Mr A Dowson

CEO BW Museum

Board Members

Chairman HRFCA

Vice Chairman (Navv)

Vice Chairman (Army)

Vice Chairman (Air)

Vice Chairman (Cadets)

Highland REEG Chairman

Eastern Area Committee Members (Cont.)

Invited (Non-Voting)

President HRFCA (LL of Dunbartonshire)

LLs of: Angus

City of Dundee

Fife

Perth and Kinross

NRCSNI

Comd 51 (Inf) Bde

CO RMR Scotland

CO 23 SAS Regt

CO 105 Regt RA

CO 32 Sig Regt

CO 205 (Sc) Fd Hosp

N Area Officer SCC

Cdt Col HQ 51 (Inf) Bde

Reg Comdt ATC SNI

Area REEG Members

Southern Area Committee Members

Ex-Officio Naval

Selected Naval

Cdr H Barras

Ex Officio Marines

Maj A Leckie

Selected Marines

Ex Officio Military

OC D Coy, 7 SCOTS

OC 124 Fd Sqn, 71 Engr Regt

OC 154 Med Sqn, 225 (Sc) Med Regt

OC 153 Fd Coy, 106 Bn REME OC C (Stirling) Coy, TUOTC

Selected Military

Dep Comd 51 (Inf) Bde

Col CA Campbell

It Col K Wilkinson

Mai MC Steuart-Corry MSP

Lt Col Sherriff W Wood

Lt Col P Couser

Ex Officio Air Force

Selected Air Force

Wg Cdr G Campbell

Cadets

SCC (x1) – Helensburgh (TS NEPTUNE)

ACF (x1) – Comdt A and SH Bn

ATC (x2) – OC W Scot Wg

OC Highland Wg
 CCF (x2) – Dollar Academy

- Queen Victoria School

Representative Members

Argyll & Bute Council

Clackmannanshire Council

East Dunbartonshire Council

Falkirk Council

North Lanarkshire Council

Stirling Council

West Dunbartonshire Council

Stirling University

Forth Valley College

Local Authority Education Depts (x3)

S Area REEG Chair

S Area REEG Representative

Employer (x2)

Employee (x1)

Co-opted

Asst Regtl Sec SCOTS (W)

CEO A and SH

Regtl Museum A and SH

Regtl Assoc Sec A and SH

Board Members

Chairman HRFCA

Vice Chairman (Navv)

Vice Chairman (Army)

Vice Chairman (Air)

Vice Chairman (Cadets)

Highland REEG Chairman

Invited (Non-Voting)

President HRFCA (LL of Dunbartonshire)

LLs of:

Argyll & Bute

Clackmannanshire

Dunbartonshire

Stirling & Falkirk

Comd 51 (Inf) Bde

CO 7 SCOTS

CO 71 Engr Regt

CO 106 Bn REME

CO 225 (Sc) Med Regt

CO Tayforth UOTC

N Area Officer SCC

Cdt Col HQ 51 (Inf) Bde

Reg Comdt ATC SNI

Area REEG Members

The Reserve Forces in the Highlands and Islands

Aberdeen

GORDON BARRACKS, BRIDGE OF DON, ABERDEEN, AB23 8DB

INFANTRY **Training Night**

Platoon, A Company, 51st Highland, Tue

7th Battalion The Royal Regiment of Scotland

Tel: 01382 461211

Email: 7SCOTS-ACOY-PSAO@mod.uk

ROYAL ARMY MEDICAL CORPS **Training Night**

Training Night

Tue

Wed

A (Aberdeen) Detachment, 205 (Scottish) Field Hospital Wed

Tel: (0131) 310 4406

Email: 205HOSP-A-PSAO@mod.uk

ROYAL CORPS OF SIGNALS

ABN Comms Tp. 2 Signal Squadron, 32 Signal Regiment

Tel: (01224) 705304/0131 310 446 Email: 32SIG-2-PSAO@mod.uk

ROYAL MARINES RESERVE SCOTLAND **Training Night** Wed

Aberdeen Detachment

Tel: 07931 731126 Fax: (01224) 705530

Email: NAVYMR-RMRSCOTABERDEENOC@mod.uk

GORDON BARRACKS, BRIDGE OF DON, ABERDEEN, AB23 8DB

OFFICER TRAINING CORPS

ABERDEEN UNIVERSITIES OFFICERS TRAINING CORPS **Training Night**

Tel: (01224) 483861 Tue

Email: RMAS-Gp-OTC-Aberdeen-Mailbox@mod.uk

Arbroath

ARMY RESERVE CENTRE, MONTROSE ROAD, ARBROATH, ANGUS, DD11 5JS

ROYAL ARTILLERY Training Night

212 (Highland) Battery, 105 Regiment Royal Artillery

Tel: (01241) 875754 Fax: (01241) 872139

Email: 105RA-212-PSAO@mod.uk

Cumbernauld

ARMY RESERVE CENTRE, GLENCRYAN ROAD, CUMBERNAULD,

NORTH LANARKSHIRE, G67 2HU

ROYAL ENGINEERS

124 Field Squadron, 71 Engineer Regiment

Tel: (01236) 721060 Fax: (01236) 724960 Email: 71ENGR-124-PSAO@mod.uk **Training Night**

Tue

Cupar

ARMY RESERVE CENTRE, YEOMANRY HOUSE, CASTLEBANK ROAD, CUPAR, FIFE, KY15 4BL ROYAL ARMOURED CORPS Training Night

C (Fife & Forfar Yeomanry (Scottish Horse)) Squadron

Scottish and North Irish Yeomanry

Tel: (01334) 656155 Email: SNIY-C-PSAO@mod.uk

Training Nigh

Dumbarton

ARMY RESERVE CENTRE, LATTA STREET, DUMBARTON, G82 2DF

INFANTRY

D Company HQ, 51st Highland

7th Battalion The Royal Regiment of Scotland

Tel: (01389) 762960 Email: 7SCOTS-D-PSAO@mod.uk

Training Night

Tue

Dundee

RESERVE CENTRE, STRATHMORE AVENUE, DUNDEE, DD3 6SQ

ROYAL NAVAL RESERVE SCOTLAND

Tay Division HMS SCOTIA

Tel: (01383) 858254 Fax: (01383) 858249 Email: NAVYMR-SCOTIA-TAYOIC@mod.uk **Training Night**

Mon

ROYAL MARINES RESERVE SCOTLAND

Dundee Detachment

Tel: (01382) 889139 Fax: (01382) 813993 Email: NAVYMR-RMRSCOTDUNDETOC@mod.uk **Training Night**

Wed

ARMY RESERVE CENTRE, OLIVER BARRACKS, DALKETH ROAD, DUNDEF, DD4 7DL

INFANTRY

Training Night

A Company HQ, 51st Highland

7th Battalion The Royal Regiment of Scotland

Tue

Tel: 01382 461211 Fmail: 7SCOTS-A-PSAO@mod.uk

ROYAL ARMY MEDICAL CORPS

Training Night

Wed

225 (Scottish) Medical Regiment

Regimental HO

Tel: 0131 310 4760

Email: 225MED-RHQ-ADJT@mod.uk

Training Night

153 Medical Squadron, 225 (Scottish) Medical Regiment

Tel: 0131 310 4728 Fax: 0131 310 4765 Email: 225MED-153-PSAO@mod.uk

Wed

174 Support Squadron, 225 (Scottish) Medical Regiment

Tel: 0131 310 4760 Fax: 0131 310 4765

Training Night

Wed

Email: 225MED-174-AO@mod.uk

D (Dundee) Det. 205 (Scottish) Field Hospital

Wed

Tel: (01382) 462301 Email: 205HOSP-D-AO@mod.uk

ARMY RESERVE CENTRE, MID CRAIGIE ROAD, DUNDEE, DD4 7RH

ROYAL CORPS OF SIGNALS

Training Night

Training Night

Tue

2 (City of Dundee Highland) Signal Squadron 32 Signal Regiment

Tel: (01382) 457049 Fax: 0131 310 4678

Email: 32SIG-2-Mailbox@mod.uk

ARMY RESERVE CENTRE, 16 PARK WYND, DUNDEE, DD1 5HG

OFFICER TRAINING CORPS

HQ and B (Dundee) Company

Tayforth Universities Officers Training Corps

Tel: (01382) 225981

Email: RMAS-Gp-OTC-Tayforth-Mailbox@mod.uk

Training Night

Wed

24

Dunfermline

ARMY RESERVE CENTRE. BOTHWELL HOUSE. ELGIN STREET. DUNFERMLINE. KY12 7SB

ROYAL LOGISTIC CORPS

Regimental HQ. 154 (Scottish) Regiment RLC

Tel: (0131) 310 3512 Email: 154RLC-RHQ-ADJT@mod.uk

239 Transport Squadron

154 (Scottish) Regiment RLC

Tel: (0131) 310 3572 Email: 154RLC-239-PSAO@mod.uk

Training Night

Wed

Training Night

Wed

ARMY RESERVE CENTRE, BRUCE HOUSE, ELGIN STREET, DUNFERMLINE, KY12 7SB

ROYAL LOGISTIC CORPS

527 Headquarters Squadron, 154 (Scottish) Regiment RLC

Tel: (01383) 723615 Fax: (0131) 310 3575

Email: 154RLC-527-OC@mod.uk

Training Night

Wed

Elgin

ARMY RESERVE CENTRE, EDGAR ROAD, ELGIN, IV30 6YO

INFANTRY

C Company HQ. 51st Highland

7th Battalion The Royal Regiment of Scotland

Tel: 01343 543 821 Fax: 0131 3103855

Email: 7SCOTS-C-PSAO@mod.uk

Training Night

Tue

Glenrothes

ARMY RESERVE CENTRE, BALTIMORE ROAD, GLENROTHES, FIFE, KY6 2PJ

ROYAL ARMY MEDICAL CORPS

152 Medical Squadron, 225 (Scottish) Medical Regiment

Tel: (01592) 775360 Fax: (01592) 775449

Email: 225MED-152-PSAO@mod.uk

Wed

Training Night

Grangemouth

ARMY RESERVE CENTRE, CENTRAL AVENUE, GRANGEMOUTH, STIRLINGSHIRE, FK3 8HZ

ROYAL FLECTRICAL MECHANICAL ENGINEERS

153 Field Company, 106 Battalion REME

Tel: (01324) 484422 Fax: (0131) 3105830

Email: 106REME-153-PSAO@mod.uk

Training Night

Tue

Invergowrie

ARMY RESERVE CENTRE. LASSEN HOUSE, MAIN STREET, INVERGOWRIE.

DUNDEF, DD2 5BA

SPECIAL AIR SERVICE

Det, D Squadron, 23 Special Air Service Regiment

Tel: (01382) 562458

Email: 1ISRX-KS-PSAODSanDundee@mod.uk

Training Night

Training Night

Tue

Wed

Wed

Inverness

ARMY RESERVE CENTRE, GORDONVILLE ROAD, INVERNESS, IV2 4SU

INFANTRY **Training Night**

C Company HQ, 51st Highland Tue

7th Battalion The Royal Regiment of Scotland

Tel: (01463) 232912 Fax: (01463) 240700 Email: 7SCOTS-CCOY-PSAO@mod.uk

ROYAL ARMY MEDICAL CORPS

I (Inverness) Detachment, 205 (Scottish) Field Hospital Tue

Tel: 0131 310 4406 Email: 205HOSP-A-PSAO@mod.uk

Kinloss

ARMY RESERVE CENTRE, KINLOSS BARRACKS, FORRES, MORAY, IV36 3UH

ROYAL FNGINFERS **Training Night**

236 (Logistics) Troop, 124 Field Squadron.

71 Engineer Regiment Tel: (01856) 872622

Email: 71ENGR-124-236TP-LOGPSI@mod.uk

Kirkcaldv

ARMY RESERVE CENTRE. 48 HUNTER STREET, KIRKCALDY, FIFE, KY1 1ED

ROYAL ARTILLERY **Training Night**

F Troop, 212 (Highland) Battery. 105 Regiment, Royal Artillery

Tel: (01592) 263448 Email: 105RA-212-FTpPSI@mod.uk

INFANTRY

Training Night Platoon, A Company, 51st Highland Tue

7th Battalion The Royal Regiment of Scotland

Tel: 01382 461211 Email: 7SCOTS-A-PSAO@mod.uk

Kirkwall

ARMY RESERVE CENTRE, WEYLAND PARK, KIRKWALL, ORKNEY, KW15 1LP

10 (Orkney) Field Troop, 124 Field Squadron.

Training Night

71 Engineer Regiment

Tel: (01856) 872622

ROYAL ARTILLERY

ROYAL ENGINEERS

Email: 71ENGR-236-10TPQMSI@mod.uk

Lerwick

ARMY RESERVE CENTRE, FORT CHARLOTTE, LERWICK, SHETLAND, ZE1 0JN

G Troop, 212 (Highland) Battery,

105 Regiment Royal Artillery

Tel: (01595) 693109 Fax: (01595) 695503 Email: 105RA-212-GTPPSI@mod.uk

Training Night

Wed

Tue

Leuchars

LEUCHARS STATION, ST ANDREWS, FIFE, KY16 0JX

ROYAL ENGINEERS Training Night

Regimental HQ, 71 Engineer Regiment Tue

Tel: (01334) 857682 Adjt Fax: (01334) 857695

Email: 71ENGR-ADJT@mod.uk

2 Tp, 124 Fd Sp Sqn, 71 Engineer Regiment

Tel: (01334) 857149 Fax: (01334) 857437

Email: 71ENGR-124-PSI@mod.uk

ROYAL AUXILIARY AIR FORCE

No 612 (County of Aberdeen) Squadron N/A
RAF Medical Reserves 1 w/e per

Tel: (01334) 857314 month a/r

Email: AIR38Gp-612SqnXO@mod.uk

EAST OF SCOTLAND UNIVERSITIES AIR SQUADRON AND NO 12 AIR EXPERIENCE FLIGHT

Tel: (01334) 857718 Thu

Email: 6FTS-ESUAS-ADJ@mod.uk

Lossiemouth

RAF LOSSIFMOUTH, MORAY, IV31 6SD

ROYAL AUXILIARY AIR FORCE REGIMENT

2622 (Highland) Squadron.

Royal Auxiliary Air Force Regiment

Tel: (01343) 817162 Fax: (01343) 817080

Email: 2622AUX-OC@mod.uk

Training Night

N/A

1 w/e per

month a/r

Perth

QUEENS BARRACKS, 131 DUNKELD ROAD, PERTH, PH1 5BS

Battalion HQ, 51st Highland

7th Battalion The Royal Regiment of Scotland

Tel: (0131) 310 8545

INFANTRY

Email: 7SCOTS-BHQ-ADJT@mod.uk

The Highland Band of The Royal Regiment of Scotland

Tel: (0131) 310 8554

Email: 7SCOTS-BAND-DOM@mod.uk

Training Night

Tue

Every second Sunday

Rosyth

MOD CALEDONIA, HILTON ROAD, ROSYTH, FIFE, KY11 2XH

ROYAL NAVAL RESERVE SCOTLAND

Tel: (01383) 858254 Fax: (01383) 858249 Email: NAVYMR-SCOTIAMAILBOX@mod.uk

ROYAL MARINES RESERVE SCOTLAND

Tel: (01383) 425794 Fax: (01383) 425922

Email: NAVYMR-RMRSCOTHQAO@mod.uk

Training Night

Thu

Training Night

Training Night

Wed

Tue

St Andrews

WYVERN, CITY ROAD, ST ANDREWS, FIFE, KY16 9HW

OFFICER TRAINING CORPS A (St Andrews) Company

Tayforth Universities Officer Training Corps

Tel: (01334) 474262

Email: RMAS-Gp-OTC-Tayforth-A-PSI@mod.uk

Stirling

ARMY RESERVE CENTRE, MEADOWFORTH ROAD, STIRLING, FK7 7SD

INFANTRY **Training Night**

Platoon, D Company, 51st Highland 7th Battalion The Royal Regiment of Scotland

Tel: (0131) 310 8315 Fax: (0131) 310 8319 Email: 7SCOTS-D-CSM@mod.uk

OFFICER TRAINING CORPS **Training Night** C (Stirling) Company

Tayforth Universities Officer Training Corps

Tel: (0131) 310 8250

Email: RMAS-Gp-OTC-Tayforth-C-PSI@mod.uk

ROYAL ARMY MEDICAL CORPS 154 Medical Squadron, 225 (Scottish) Medical Regiment

Tel: (0131) 310 4854 Email: 225MED-154-PSAO@mod.uk

Stornoway

ARMY RESERVE CENTRE, CHURCH STREET, STORNOWAY, ISLE OF LEWIS, HS1 2LS

INFANTRY **Training Night**

Platoon, C Company, 51st Highland 7th Battalion The Royal Regiment of Scotland

Tel: (01851) 703176

Email: 7SCOTS-C-STW-PSI@mod.uk

Tue

Wed

Wed

Tue

Army Cadet Force Battalions

The Black Watch Battalion ACF The Royal Regiment of Scotland

QUEEN'S BARRACKS, 131 DUNKELD ROAD, PERTH, PH1 5BT HEADQUARTERS

Tel: (01738) 626571 Fax: (01738) 449123

Email: hi-bw-ceo@rfca.org.uk hi-bw-ao@rfca.org.uk hi-bw-ao2@rfca.org.uk

Band Company			Training Night
Pipes and Drums	BW	Army Reserve Centre, Baltimore Road, Glenrothes, KY6 2PJ	Tue/Thu
Military Band	BW	ACF Detachment, Elgin Street, Dunfermline, KY12 7SH	Sun
Alma Company			
Auchterarder	BW	Army Cadet Force Centre, High Street, Auchterarder, PH3 1DF	Mon/Wed
Crieff	BW	Combined Cadet Centre, Meadow Place, Crieff PH7 4DU	Mon/Wed
Kinross	SCOTS DG	Combined Cadet Centre, Swansacre, Kinross, KY13 7TE	Tue
Newburgh	SG	Army Cadet Force Centre, Tayview House, Hill Road, Newburgh, KY14 6DF	Mon/Wed
Perth Viewlands	BW	Army Cadet Force Centre, Viewlands, Perth, PH1 1NG	Mon
Burma Company	,		
Cupar	SNIY	Army Reserve Centre, Castlebank Road, Cupar, KY15 4BL	Mon/Thu
Glenrothes Woodside	BW	Army Cadet Force Centre, Happer Crescent, Glenrothes, KY7 5DN	Mon/Thu
Kirkcaldy	BW	Army Reserve Centre, 48 Hunter Street, Kirkcaldy, KY11 1ED	Mon/Thu
Leven	BW	Army Reserve Centre, North Street, Leven, KY8 4LX	Mon/Thu
St Andrews	BW	Army Cadet Force Centre, Wyvern, City Road, St Andrews, KY16 9HP	Mon/Thu
Korea Company			
Blairgowrie	BW	Combined Cadet Centre, Union Street, Blairgowrie, PH10 6BL	Thu
Dunkeld	BW	Cadet Training Centre, The Cross, Dunkeld, PH8 0AN	Thu

			Training Nigh
Perth	BW	Army Reserve Centre, Queens Barracks, 131 Dunkeld Road, Perth, PH1 5BT	Thu
Pitlochry	SCOTS DG	Moulin Hall, Moulin, Pitlochry, PH16 5HF	Wed
Stanley	BW	Army Cadet Force Centre, Mill Street, Stanley, PH1 4NT	Tue
Ypres Company			
Ballingry	RLC	Army Cadet Force Centre, Navitie Park, Ballingry, KY5 8NL	Mon/Thu
Cowdenbeath	RLC	Army Cadet Force Centre, Elgin Road, Cowdenbeath, KY4 9SF	Mon/Thu
Dunfermline	RLC	ACF Detachment, Elgin Street, Dunfermline, KY12 7SH	Mon/Wed
Glenrothes Viewfield	BW	Army Reserve Centre, Baltimore Road, Glenrothes, KY6 2PJ	Tue/Thu
Rosyth	RSigs	Army Cadet Force Centre, Middlebank Street, Rosyth, KY11 2WE	Mon/Thu

ARMY CADET FORCE CADET TRAINING CENTRE (CTC), THE CROSS, DUNKELD, PH8 0AN

TEL: (01350) 727696

ARMY CADET FORCE CADET TRAINING CENTRE (CTC) BALTIMORE ROAD, GLENROTHES, KY6 2PJ

TEL: (01592) 775273

1st Battalion the Highlanders ACF The Royal Regiment of Scotland

HRFCA SUB OFFICE, GORDONVILLE ROAD, INVERNESS, IV2 4SU HEADQUARTERS

Tel: (01463) 231829 Fax: (01463) 732337 Email: hi-1hldrs-ao@rfca.org.uk

Caithness Compa	Training Night		
Brora	HLDRS	ACF Centre, Gower Street, Brora, KW9 6PU	Temp Closure
Castletown	HLDRS	ACF Centre, MacKay Street, Castletown, KW14 8UQ	Wed
Farr School	HLDRS	Farr School, Bettyhill, Thurso, KW14, 7SP	Mon
Halkirk	HLDRS	ACF Centre, Crescent Street, Halkirk, KW12 6XN	Wed
Thurso	HLDRS	Cadet Centre, Princes Street, Thurso, KW14 7AB	Tue
Wick	HLDRS	ACF Centre, MacRae Street, Wick, KW1 5QW	Wed

Inverness Compa	nv		Training Night
Aviemore	HLDRS	Joint Cadet Centre, Dalfaber Drive,	Tue
Fortrose	HLDRS	Aviemore, PH22 1ST ACF Centre, Rose Street, Fortrose, IV10 8TN	Mon
Fort	HLDRS	Community Hall, Fort Augustus, PH32 4DG	Tue
Augustus		community many contribugation, many many	
Fort William	HLDRS	ACF Centre, 4 Croft Road, Fort William, PH33 6RT	Wed
Inverness	HLDRS	ACF Centre, Gordonville Road, Inverness, IV2 4SU	Wed
Raigmore	HLDRS	ACF Centre, Gordonville Road, Inverness, IV2 4SU	Mon
Moray Company			
Ardersier	HLDRS	ACF Centre, High Street, Ardersier, IV2 7RR	Wed
Culloden	HLDRS	ACF Centre, Keppoch Road, Culloden, IV2 7LL	Tue
Elgin	HLDRS	AR Centre, Edgar Road, Elgin, IV30 6YQ	Wed
Forres	HLDRS	ACF Centre, High Street, Forres, IV36 1BU	Tue
Nairn	HLDRS	ACF Centre, John Street, Nairn, IV12 5DR	Wed
Pipes & Drums	HLDRS	ACF Centre, Keppoch Road, Culloden, IV2 7LL	Thu
Ross Company			
Alness	HLDRS	ACF Centre, Industrial Estate, Alness, IV17 0PJ	Thu
Dingwall	HLDRS	ACFTC, Ferry Road, Dingwall, IV15 9QS	Mon
Dornoch	HLDRS	ACF Centre, Meadow Park Road, Dornoch, IV25 3TB	Tue
Kyle	HLDRS	ACF Centre, Church Road, Kyle, IV40 8DD	Tue
Portree	HLDRS	ACF Centre, Park Road, Portree,IV51 9EP	Wed
Tain	HLDRS	ACF Centre, Chapel Road, Tain, IV19 1EL	Wed
Western Isles Company			
Back	HLDRS	Loch a Tuath Community Hut, Old School Road, Back, Isle of Lewis, HS2 0JY	Tue
Benbecula	HLDRS	ACF Centre, Liniclate, Benbecula, HS7 5PJ	Wed
Daliburgh	HLDRS	ACF Centre, Daliburgh, South Uist, HS8 5SS	Thurs
Harris	HLDRS	ACF Centre, Tarbert, HS3 3DG	Mon
Ness	HLDRS	Barvas & Brue Community Centre,	Mon

ACF CADET TRAINING CENTRE (CTC) – FERRY ROAD, DINGWALL, IV15 9QS Tel: 01349 863289

Barvas, HS2 0QW

HLDRS

Stornoway

AR Centre, Church Street, Stornoway, HS1 2LS

Mon

2nd Battalion the Highlanders ACF The Royal Regiment of Scotland

THE CADET CENTRE, ROCKSLEY DRIVE, BODDAM, ABERDEENSHIRE, AB42 3BA HEADQUARTERS

Tel: (01779) 481011 Fax: (01779) 477629 Email: margaret.carter@cadetmail.mod.uk

A (Vittoria) Com Aboyne Banchory	pany HLDRS HLDRS	ACF Centre, Golf Road, Aboyne, AB34 5HP McCombie Cadet Centre, Woodside Road, Banchory, AB31 4EN	Training Night Mon Wed
Aberdeen Prince Charles	PARA	Prince Charles Cadet Centre, Albury Road, Aberdeen, AB11 6TN	Tue
Aberdeen Prince Charles	RAMC	Prince Charles Cadet Centre, Albury Road, Aberdeen, AB11 6TN	Thu
Aberdeen Gordon Barracks	RE	Gordon Barracks, Bridge of Don, Aberdeen, AB23 8DB	Tue
Aberdeen Mastrick	SCOTS DG	ACF Centre, Willowpark Crescent, Mastrick, Aberdeen, AB16 6YE	Mon
Aberdeen Woodside	HLDRS	ACF Centre, Anderson Road, Aberdeen, AB24 2DA	Tue
Aberdeen Bridge of Don	HLDRS	Gordon Barracks, Bridge of Don, Aberdeen, AB23 8DB	Mon
Stonehaven	HLDRS	ACF Centre, Kings Road, Stonehaven, AB39 2HB	Wed
B (Somme) Com	pany		
Ellon	HLDRS	ACF Centre, Neil Ross Square, Ellon, AB41 9JB	Thu
Fraserburgh	HLDRS	ACF Centre, King Edward Street Lane, Fraserburgh, AB43 9PN	Wed
Inverurie	HLDRS	Reid VC Cadet Centre, Wyness Road, Inverurie, AB51 3WR	Thu
Mintlaw	HLDRS	ACF Centre, Kemp Hall, 12 Abbey Street, Old Deer, AB42 5LN	Thu
Peterhead	HLDRS	AR Centre, Catto Drive, Peterhead, AB42 1QY	Wed
C (Corunna) Con			
Banff	HLDRS	ACF Centre, Academy Drive, Banff, AB45 1BP	Mon
Buckie	HLDRS	ACF Centre, East Cathcart Street, Buckie, AB56 1PJ	Wed
Huntly	HLDRS	Sapper Perie VC Cadet Centre, 30 Princes Street, Huntly, AB54 8LA	Mon
Keith	HLDRS	ACF Centre, Union Street, Keith, AB55 5HD	Mon
Portsoy	HLDRS	ACF Centre, Park Road, Portsoy, AB45 2PQ	Thu
Turiff	HLDRS	Cadet Centre, St Congans Hall, Rectory Rd, Turriff, AB53 4SU	Wed

ACF CADET TRAINING CENTRE (CTC), BODDAM, ABERDEENSHIRE, AB42 3BA Tel: (01779) 481011

The Argyll and Sutherland Highlanders Battalion ACF The Royal Regiment of Scotland

HARTFIELD HOUSE, BONHILL ROAD, DUMBARTON, G82 2DG HEADQUARTERS

Tel: (01389) 736042 Fax: (01389) 761938 Email: hi-ash-ao@rfca.org.uk

A (Stirling) Company Bannockburn	A and SH	Bannockburn High School, Bannockburn Rd, Bannockburn,	Training Night Wed
Callander	A and SH	Stirling, FK7 0HQ Kirk Hall, South Church Street, Callander, FK17 8BN	Mon
Dunblane	A and SH	Queen Victoria School, Dunblane, FK15 0JY	Tue
Stirling	A and SH	AR Centre, Meadowforth, Stirling, FK7 7QW	Mon
B (Falkirk) Company			
Bo'ness	A and SH	St Marys School, Gauze Road, Bo'ness, EH15 9QD	Mon/Tue
Denny	A and SH	Cadet Centre, Castlerankine Road, Denny, FK6 6EP	Tue/Wed
Falkirk	A and SH	Cadet Centre , Bellsmeadow, Bellevue Street, Falkirk, FK1 1SD	Mon/Thu
Falkirk High School	R SIGS	Falkirk High School, Westburn Avenue, Falkirk, FK1 1SD	Wed/Thu
Grangemouth	A and SH	AR Centre, Central Avenue, Grangemouth, FK3 8HZ	Mon/Thu
Larbert	A and SH	Dobbie Hall, Main Street, Larbert, FK5 4BL	Tue/Thu
C (Clackmannan) Comp	any		
Alloa	A and SH	Cadet Centre, Whins Road, Alloa, FK10 3SB	Tue
Alva	A and SH	ACF Centre, 77 Park Street, Alva, FK12 5LL	Tue
Clackmannan	A and SH	Cadet Centre, Whins Road, Alloa, FK10 3SB	Wed
Tullibody	A and SH	Tullibody Civic Centre, Abercrombie Place, Tullibody, FK10 2RU	Tue
Tillicoultry	A and SH	ACF Centre, Fir Park, Tillicoultry, FK13 6PJ	Tue
D (Argyll) Company			
Campbeltown	A and SH	Cadet Centre, Hazelburn Business Park, Campbeltown, PA28 6HA	Wed

Dunoon	A and SH	Cadet Centre,12 Sandbank Industrial Estate, Dunoon, PA23 8PB	Training Night Thu
Islay	A and SH	ACF Centre, Rouex House, Main Street, Bowmore, Islay PA43 7JH	Mon
Isle of Mull	A and SH	ACF Centre, Tobermory, Isle of Mull, PA75 6PR	Wed
Lochgilphead	A and SH	Cadet Training Centre, Manse Brae Lochgilphead, PA31 9RA	Wed
Oban	A and SH	Cadet Centre, Tweedale Street, Oban, PA34 5DD	Tue
E (Dumbarton West) Co	mpany		
Clydebank	RLC	Cadet Centre, Beardmore Street, Clydebank, G81 4AH	Mon/Wed
Dumbarton	A and SH	AR Centre, Latta Street Dumbarton, G82 2DF	Mon/Wed
Garelochhead	A and SH	ACF Centre, Garelochhead Training Camp, Garelochhead, G84 0EH	Mon
Helensburgh	A and SH	ACF Centre, Lomond Street, Helensburgh, G84 7PN	Mon/Thu
Milngavie	A and SH	ACF Centre, Strathblane Road, Milngavie, G62 8DH	Mon/Wed
Vale of Leven	A and SH	ACF Centre, Heather Avenue, Alexandria, G83 0TJ	Mon/Wed
Arrochar	A and SH	ACF CadetTrg Centre, Arrochar, G83 7AA	Thu
F (Dumbarton East) Squ	adron		
Bishopbriggs	RTR	Bishopbriggs Academy, Wester Cleddans Rd, Bishopbriggs, G64 1HZ	Thu
Condorrat	RTR	St Maurice's HS, Westfield Road, Cumbernauld, G68 9AG	Wed
Cumbernauld	RTR	AR Centre, Glencryan Road, Cumbernauld, G67 2UH	Thu
Kirkintilloch	RTR	ACF Centre, Woodilee Road, Kirkintilloch, G66 3UN	Wed
Kilsyth	RTR	ACF Centre, Register Road, Kilsyth, G65 ODS	Wed

ACF CADET TRAINING CENTRE (CTC) – ARROCHAR, ARGYLL, G83 7AA

Tel: (01301) 702225

ACF CADET TRAINING CENTRE (CTC) – MANSE BRAE, LOCHGILPHEAD, PA31 8RA Tel: (01546) 602301

Angus and Dundee Battalion ACF

BARRY BUDDON, CARNOUSTIE, ANGUS, DD7 7RY HEADQUARTERS

Tel: (01382) 533349 Fax: (01382) 530670 Email: hi-ad-ao@rfca.org.uk

Angus Area			Training Night
A Company Arbroath	BW	ACF Centre, Charles Avenue,	Mon
		Arbroath, DD11 2HF	
Arbroath	RA	ACF Centre, Charles Avenue,	Thu
D 1:	DIA	Arbroath, DD11 2HF	
Brechin	BW	Cadet Centre, Commerce Street, Brechin, DD9 7BD	Mon
Carnoustie	BW	Cadet Centre, Dundee Street, Carnoustie, DD7 7PF	Thu
Forfar	BW	Cadet Centre, Brechin Road,	Wed
Kirriemuir	BW	Forfar, DD8 3JD ACF Centre, Tannage Brae,	Wed
Kimemuii	DVV	Kirriemuir, DD8 4ES	vveu
Montrose	RA	Cadet Centre, Broomfield Road,	Mon/Thu
		Montrose, DD10 8SY	
Panmure	SCOTS	Cadet Centre, Dundee Street,	Thu
	DG	Carnoustie, DD7 7PF	
B Company			
Grove	BW	The Castle, Broughty Ferry, Dundee, DD5 2BE	Thu
Kirkton	BW	Baldragon Academy, Burn Street,	Thu
		Dundee, DD3 0LB	
Monifieth	BW	CTC, Barry Buddon, Carnoustie, DD7 7RY	Wed
Dundee Area			
Strathmore Ave	PARA	Reserve Centre, Strathmore Avenue, Dundee, DD3 6SQ	Thu
Strathmore Ave	Pipes	Reserve Centre, Strathmore	Mon/Tue
	and	Avenue, Dundee, DD3 6SQ	
	Drums		
Strathmore Ave	RE	Reserve Centre, Strathmore Avenue, Dundee, DD3 6SQ	Wed
Stobswell	BW	AR Centre, Oliver Barracks, Dalkeith Road, Dundee, DD4 7DL	Mon
St Marys	BW	St Marys Community Facility, St Kilda Road, Dundee	Thu

C Company			Training Night
Ancrum Road	RA	Ancrum Primary, Ancrum Road, Dundee, DD2 2HX	Thu
Oliver Barracks	RAMC	Oliver Barracks, Dalkeith Road, Dundee, DD4 7DL	Wed
Mid Craigie	R Sigs	Newman House ARC, Mid Craigie Road, Dundee, DD3 7RH	Mon
Newport	SCOTS DG	ACF Centre, Victoria Street, Newport-on-Tay, Fife, DD6 8DJ	Tue
Menzieshill	SCOTS DG	Menzieshill Community Centre, Dundee, DD2 4BH	Mon

ACF CADET TRAINING CENTRE (CTC) – BARRY BUDDON, CARNOUSTIE, DD7 7RY

Tel: (01382) 533349

Orkney Independent Cadet Battery ACF

AR CENTRE, WEYLAND PARK, KIRKWALL, KW15 1LP

Tel: (01856) 872661 Fax: (01856) 872661 Email: hi-1hldrs-caacaith@rfca.org.uk

Administration:

GORDONVILLE ROAD, INVERNESS, IV2 4SU

Tel: (01463) 231829 Fax: (01463) 732337 Email: hi-1hldrs-ao@rfca.org.uk

Heilbron	LOVAT SCOUTS	AR Centre, Weyland Park, Kirkwall, KW15 1LP	Wed
Kirkwall	LOVAT	AR Centre, Weyland Park,	Wed
Myburg	SCOUTS	Kirkwall, KW15 1LP	

Shetland Independent Cadet Battery ACF

AR CENTRE, FORT CHARLOTTE, LERWICK, ZE1 0JN

Tel: (01595) 692043 Email: 7757bryan@armymail.mod.uk

THE CADET CENTRE, ROCKSLEY DRIVE, BODDAM, ABERDEENSHIRE, AB42 3BA

Tel: (01779) 481011 Fax: (01779) 477629 Email: margaret.carter@cadetmail.mod.uk

Lerwick RA AR Centre, Fort Charlotte, Lerwick, T ZF1 OJN

ET ON

Combined Cadet Force

DOLLAR ACADEMY

Dollar, Clackmannanshire, FK14 7DU

Tel: (01259) 742511

Email: ccf@dollaracademy.org.uk

DUNDEE HIGH SCHOOL

PO Box 16, Euclid Crescent, Dundee, DD1 9BP

Tel: (01382) 228144

Email: ccf@highschoolofdundee.org.uk

GLENALMOND COLLEGE

Glenalmond, Perthshire, PH1 3RY

Tel: (01738) 842108

Email: ccf@glenalmondcollege.co.uk

MORRISON'S ACADEMY

Ferntower Road, Crieff, Perthshire, PH7 3AN

Tel: (01764) 653885

Email: Mclayton@morrisonsacademy.org

ROBERT GORDON'S COLLEGE

Schoolhill, Aberdeen, AB10 1FE

Tel: (01224) 646346

Email: d.montgomery@rgc.aberdeen.sch.uk

STRATHALLAN SCHOOL

Forgandenny, Perthshire, PH2 9EG

Tel: (01738) 812546

Email: ccf@strathallan.co.uk

QUEEN VICTORIA SCHOOL

Dunblane, Perthshire, FK15 0JY

Tel: (01313) 102906

Email: david.stacey@gvs.org.uk

Air Training Corps

AIR CADET REGIONAL HEADQUARTERS SCOTLAND & NORTHERN IRELAND LEUCHARS STATION, ST ANDREWS, FIFE, KY16 0JX

TEL: (01334) 857564 FAX: (01334) 857232 Email: ACO-RHO-ScotlandNIreland-D@mod.uk

HQ North East Scotland Wing ATC

GORDON BARRACKS, BRIDGE OF DON, ABERDEEN, AB23 8DB WING HEADQUARTERS

Tel: (01224) 708807 Fax: (01224) 709138 Email: ACO-WHQ-NEScotland-E1@mod.uk

102 (ABERDEEN AIRPORT) SQN
Pitmedden Road, Dyce, AB21 ODP Mon & Wed

Training Night

107 (ABERDEEN) SQN

64A Albury Road, Aberdeen, AB11 6TL Mon & Wed

865 (PORTLETHEN) SQN

Muirend Road, Portlethen, Aberdeen, AB12 4XP Mon & Thu

875 (WESTHILL) SQN

Broadiach Road, Westhill, Aberdeen, AB32 6FT Mon & Wed

877 (INVERURIE) SQN

Reid VC Cadet Centre, Wyness Road, Inverurie, Aberdeenshire, AB51 3WR Mon & Wed

1295 (PETERHEAD) SQN

AR Centre, Catto Drive, Peterhead, Aberdeenshire, AB42 1QS Mon & Fri

1296 (TURRIFF) SQN

Cadet Centre, St Congan's Hall, Rectory Road, Turiff, AB53 4SU Mon & Thu

1297 (STONEHAVEN) SQN

Beachgate Lane, Stonehaven, Kincardineshire, AB39 2BD Thu

1298 (HUNTLY) SQN

Perie VC Cadet Centre, 30 Princes Street, Huntly, AB54 8HA Tue & Thu

1383 (FRASERBURGH) SQN

King Edward Street, Fraserburgh, Aberdeenshire, AB43 5PN Mon & Thu

Training Night
1990 (ELLON) SON

Neil Ross Square, Ellon, Aberdeenshire, AB41 9AA Mon & Wed

2231 (FORFAR) SQN

Cadet Centre, Brechin Road, Forfar, DD8 3JD Tue & Thu

2288 (MONTROSE) SQN

Cadet Centre, Broomfield Road, Montrose, Angus, DD10 8SY Wed

2365 (BRECHIN) SQN

Cadet Centre, Commerce Street, Brechin, DD9 7BD Tue & Thu

2367 (BANCHORY) SQN

McCombie Cadet Centre, Woodside Road, Banchory, Aberdeenshire, Mon & Tue

AB31 4EN

2422 (ARBROATH) SQN

Hayshead Road, Arbroath, DD11 5AZ Mon & Thu

2449 (CARNOUSTIE) SQN

Cadet Centre, Dundee Street, Carnoustie, DD7 7EW Mon & Tue

2489 (BRIDGE OF DON) SQN

Gordon Barracks, Bridge of Don, Aberdeen, AB23 8DB Mon & Thu

HQ South East Scotland Wing ATC

LEUCHARS STATION, ST ANDREWS, FIFE, KY16 0JX WING HEADQUARTERS

Tel: (01334) 857136 Fax: (01334) 839541 Email: ACO-WHQ-SEScot-WExO@mod.uk

38F (PERTH) SQN Training Night
AR Centre, Queens Barracks, 131 Dunkeld Road, Perth, PH1 5BT Mon & Fri

1145 (KINROSS) DF

Cadet Centre, Swansacre, Kinross, KY13 7TE Mon & Wed

383 (ALLOA) SON

Cadet Centre, Whins Road, Alloa, FK10 3SB Mon & Fri

571 (CUPAR) SQN

AR Centre, Yeomanry House, Castlebank Road, Cupar, KY15 4BL Mon & Thu

775 (BURNTISLAND) SQN Unity Hall, Links Place, Burntisland, Fife, KY3 9DY	Training Night Mon & Thu
859 (DALGETY BAY) SQN Ridgeway, Hillend Industrial Estate, Dalgety Bay, KY11 5JN	Mon & Fri
1019 (CITY OF STIRLING) SQN AR Centre Meadowforth Stirling FK7 7SD	Mon & Wed
1145 (DUNFERMLINE) SQN MOD Caledonia, Rosyth, Fife, KY11 2XH	Mon & Fri
1192 (KIRKCALDY) SQN ATC Centre, Cheviot Road, Kirkcaldy, Fife, KY2 6B	Tue & Fri
1232 (CITY OF DUNDEE) SQN Craigiebarn Road, Dundee, DD4 7PH	Tue & Thu
1370 (LEVEN) SQN Cadet Centre, North Street, Leven, Fife, KY8 4LX	Mon & Thu
1743 (CRIEFF) SQN Cadet Centre, Meadow Place, Crieff, PH7 4DU	Tue & Thu
2163 (AUCHTERMUCHTY) SQN Back Dykes, Auchtermuchty, Fife, KY14 7AB	Mon & Thu
2284 (DUNBLANE) SQN Duckburn Park, Dunblane, FK15 0EQ	Mon & Wed
2311 (GLENROTHES) SQN Cadet Centre, Happer Crescent, Woodside East, Glenrothes, Fife, KY7 5DN	Mon & Thu
2345 (LEUCHARS) SQN Leuchars Station, Building 8, St Andrews, Fife, KY16 0JX	Mon & Wed
2435 (ST ANDREWS) SQN Wyvern House, City Road, St Andrews, Fife, KY16 9HP	Tue & Thu
2450 (DUDHOPE) SQN Reserve Centre, Strathmore Avenue, Dundee, DD3 6SQ	Tue & Fri
2519 (STRATHMORE) SQN Cadet Centre, Union Street, Blairgowrie, PH10 6BG	Mon & Wed

HQ Highland Wing ATC

RAF LOSSIEMOUTH, MORAY, IV31 6SD

Tel: (01343) 812121 Ext 7555 and Ext 2130 Fax: (01343) 817556

Email: ACO-WHQ-Highland-WexO@mod.uk

ACO-WHQ-Highland-E1@mod.uk ACO-WHQ-Highland-E2@mod.uk

Training Night
161 (1ST HIGHLAND) SON

161 (1ST HIGHLAND) SQN

Montague Row, Inverness, IV3 5DX Tue & Thu

161 (ULLAPOOL) DF

Old Drill Hall, Ladysmith Street, Ullapool, Ross-shire, IV26 2UW

Tue

379 (COUNTY OF ROSS) SQN

ATC Hut, Alness Industrial Estate, Alness, IV17 0XS

Tue & Thu

423 (ELGIN) SQN

AR Centre, Edgar Road, Elgin, IV30 6YQ Mon & Fri

423 (SPEYSIDE) DF

The Grant Hall, 46-48 New Street, Rothes, AB38 7BJ Mon & Thu

446 (FORRES) SON

Cadet Centre, Victoria Road, Forres, IV36 3BN Mon & Wed

832 (WESTER ROSS) SQN

ATC Hut, Loch Inn, Gairloch, IV21 2BH Thu

1068 (NAIRN) SQN

2 Firth Street, Nairn, IV12 4NJ Tue & Thu

52 (AVIEMORE) SQN

Joint Cadet Centre, Dalfaber Road, Aviemore PH22 1ST Mon & Thu

1285 (CAITHNESS) SQN

Airport Industrial Estate, Wick, KW1 4QS

Tue

1730 (LOCHABER) SQN

Cadet Centre, Croft Road, Fort William, PH33 6RT Mon & Fri

1731 (ISLE OF LEWIS) SQN

AR Centre, 50 Church Street, Stornoway, Isle of Lewis, HS1 2LS Tue & Fri

Training Night
1769 (THURSO & DISTRICT) SON

Cadet Centre, Princes Street, Thurso, KW14 7AB Mon & Thu

1769 (ORKNEY) DF

Cadet Centre, Weyland Park, Kirkwall, KW15 1LP Thu

2405 (DINGWALL) SQN

ATC Hut, Ferry Road, Dingwall, IV15 9QS Tue & Thu

2521 (OBAN HIGH SCHOOL) SQN

Cadet Centre, Tweeddale Street, Oban, PA34 5DD Wed

HQ West Scotland Wing ATC

THE CADET CENTRE, 65 HAWKHEAD ROAD, PAISLEY, PA1 3NE

Cadet Centre, Bellsmeadow, Bellevue Street, Falkirk, FK1 1SB

Tel: (0141) 887 3111 Fax: (0141) 887 9555 Email: ACO-WHQ-WScotland-E1@mod.uk

470 (FALKIRK) SON

,

867 (DENNY) SQN
Cadet Centre. Castlerankine Road. Denny. FK6 5LW
Mon & Thu

1333 (GRANGEMOUTH SPITFIRE) SON

AR Centre, Central Avenue, Grangemouth, FK3 8HZ Tue & Wed

1740 (CLYDEBANK) SQN

Cadet Centre, Beardmore Street, Clydebank, G81 4HA Tue & Thu

1777 (DUMBARTON BLACKBURN) SQN

Latta Street, Dumbarton, G82 2DF Mon & Thu

2296 (DUNOON) SQN

AR Centre, Highland Avenue, Sandbank, Dunoon, PA23 8QZ Mon

2496 (CUMBERNAULD) SQN

AR Centre, Glencryan Road, Cumbernauld, G67 2UH Mon & Thu

Volunteer Gliding Squadron

611 VOLUNTEER GLIDING SQUADRON

RAF Kirknewton, Whitemoss Road, Kirknewton, Midlothian

Tel: (01506) 880280

(Only one in Scotland now – not in HRFCA area)

Tue & Fri

Sea Cadet Corps

MOD CALEDONIA, ROSYTH, FIFE, KY11 2XH NORTHERN AREA HQ

Tel: (01383) 425931 OR (01383) 412121 Ex 65931 Fax: (01383) 425106 Email: astewart@ms-sc.org

	Parade Night	& Time
ABERDEEN (No 2) TS SCYLLA Pocra Quay, Footdee, Aberdeen, AB11 5DQ Tel: (01224) 581147	Wed	1930-2100
ARBROATH (No 9) TS ARBROATH 31/35 East Abbey Street, Arbroath, DD11 1EN	Tue & Wed	1900-2130
BRIDGE OF DON (No 626) TS BON-ACCORD Gordon Barracks, Ellon Road, Bridge of Don, Aberdeen, AB23 8DB Tel: (0131) 310 4441 Fax: 0131 310 4442	Mon & Wed Mon (Juniors)	1900-2100 1900-2030
CAMPBELTOWN (No 480) TS CAMPBELTOWN TS Campbeltown, Cadet Centre, Hazelburn Business Park, Campbeltown, Argyll, PA28 6HA	Mon	1845-2100
CLYDEBANK (No 87) TS QUEEN ELIZABETH 17 Miller Street, Clydebank, G81 1UQ Tel: (0141) 562 0009 Fax: (0141) 562 0009	Mon (Juniors) Wed (Seniors)	1930-2130
DUNDEE (No 113) TS DUNCAN Dundee Sea Cadets, East Camperdown Street, Dundee, DD1 3LG Tel: (01382) 457829 Email: dundeeseacadets@btinternet.com	Mon Tue & (Juniors) Thu	1915-2100
FRASERBURGH (No 419) TS GOWANLEA 9 Balaclava Quay, Fraserburgh, Aberdeenshire, AB439EB Tel: (01346) 514455	Thu	1900-2100
GRANGEMOUTH (No 135) TS FORTH TS FORTH, North Shore Road, Carron Dock, Grangemouth, FK3 8UE HELENSBURGH (No 548) TS NEPTUNE	Mon Thu (SCC/MCD)	1930-2130 1915-2130
Helensburgh SCC, PO Box 5430, Helensburgh, G84 8WB	Tue (Juniors) Thu	1915-2130

INVERNESS (No 194) TS BRITON 44 Kessock Road, South Kessock, Inverness, IV3 8AJ	Parade Night	& Time
Tel: 01463 226069 Email: invscc@aol.com	Tue (Cadets) Thu (Juniors)	1915-2130 1915-2100
LOCHABER (No 454) TS CHRISTOPHER Cadet Centre, Croft Road, Fort William, PH33 6RT	Tue	1915-2115
METHIL (No 240) TS AJAX Methil Docks, Methil, Fife, KY8 3RF Tel: (01333) 428698	Mon & Wed	1900-2100
MORAY (No 630) TS FINDHORN AR Centre, Edgar Road, Elgin, IV30 6YQ	Thu	1845-2115
OBAN (No 635) TS PHAROS Oban SCC Unit, Tweedale Street, Oban, PS34 5DD	Thu	1900-2100
ORKNEY (No 521) TS THORFINN Unit Headquarters, Scapa, St Ola, Orkney, KW15 1SD Tel: 01856 872992 Email: info@orkneyseacadets.org.uk	Mon & Fri	1900-2100 1845-2130
PERTH (No 452) TS FAIRMAID Shore Road, Perth, PH2 8BN Tel: 01738 622134	Mon	1900-2100
PETERHEAD (No 269) TS CALEDONIA Seagate, Roanheads, Peterhead, AB42 1JP	Mon & Fri	1900-2100
ROSYTH (No 114) TS FIFE HMS SCOTIA, Training Block, c/o MOD CALEDONIA Rosyth, KY11 2XH Tel: (01383) 412121 Ext 65531 Email: tsfifescc@hotmail.co.uk	Tue & Thu	1900-2115
STONEHAVEN (No 475) TS CARRON High Street, Stonehaven, AB39 2JP Tel: 01569 762918 Email: Stonehavenseacadets@hotmail.com	Mon	1845-2115
THURSO (No 511) TS VULCAN Sir Archibald Road, Thurso, Caithness, KW14 8HN Tel: 01847 892404	Mon Tue (Juniors) Wed	1900-2130
WICK (No 511) TS CAMPBELL Wick SCC Unit, Scout Hall, Kirkhill, Wick, KW1 4DD	Tue	1900-2100

Highland RFCA Headquarters – Dundee

Main Tel: 01382 668283 Main Fax: 01382 566442 Works Fax: 01382 631043

Position	01382 (DDI)	Ext	Mobile	Email (all: @rfca.mod.uk)
Chief Executive	631020	200	07801 090262	hi-ce
Deputy Chief Executive	631021	201	07711 842320	hi-cedep
Executive Staff Officer	631022	202		hi-cedepexso
Health & Safety AO	631033	213	07909 758570	hi-offhso
Director Engagement	631221	221	07711 591634	hi-direng
Reg Emp Eng Dir (REED)	631026	206	07711 593465	hi-empsp
Employer Support AO	631025	205		hi-offes
Comms/Marketing AO	631027	207	07711 591636	hi-offcomms
Head Business Admin	631028	208		hi-finance
Finance Deputy	631029	209		hi-financedep
Off Admin IT AO/RSA	631023	203		hi-offadmin/hi-rsa
Cadets/HR Admin AO	631024	204		hi-offcdts
Head of Estates	631035	215	07775 864750	hi-estates
DHOE/Facilities Manager	631031	211	07711 842324	hi-estatesfm
Facilities AO	631032	212		hi-estatesaofm
Estates Compliance AO	631030	210		hi-estatesao
Estates Officer East	631038	218	07711 842321	hi-estatese

Inverness Sub Office			
Fax No: 01463 224551			
Assistant Chief Executive	01463 732343	07771 956475	hi-ceasstinv
Estates AO Inverness	01463 732341		hi-offinv
Estates AO Inverness	01463 732342		hi-estatesinv

Aberdeen Sub Office			
Fax No: 01224 826609			
Estates Officer North East	01224 826147	07900 184527	hi-estatesne
Estates AO Aberdeen	01224 826609		hi-estatesabdn

	Dumbarton	Sub Office				
Senior Estates Officer	01389 736048	07711 842322	hi-estatesseo			
Estates AO Dumbarton	01389 736049		hi-estatesdum			

Glossary

AA Administrative Assistant
AAC Army Air Corps
ACA Army Careers Advisor
ACE Assistant Chief Executive

ACF Army Cadet Force

ACIO Army Careers Information Office
AFCO Armed Forces Careers Office

Air Cdre Air Commodore
AO Administrative Officer

A and SH Argyll and Sutherland Highlanders

AR Army Reserve
ARC Army Reserve

ARC Army Reserve Centre
ATC Air Training Corps

AUOTC Aberdeen Universities Officer Training Corps

AYT Army Youth Training

Bn Battalion Bde Brigade Brig Brigadier Bty Battery

Btv Comd Battery Commander

BW Black Watch

CAA Cadet Administrative Assistant

Capt Captain

CCF Combined Cadet Force

CE Chief Executive
CEO Cadet Executive Officer
CEP Cadet Expansion Programs

CEP Cadet Expansion Programme
CETF Civil Engagement Task Forces
CO Commanding Officer

CoC Chain of Command

Col Colonel

Comd Commander (Army appointment, not rank)

COS Chief of Staff
Coy Company

Cdr Commander (RN rank)

Comdt Commandant

CTC Cadet Training Centre
CTT Cadet Training Team
DCOS Deputy Chief of Staff
DCE Deputy Chief Executive
Dep Comd Deputy Commander

Det Detachment
Div Division

DRM Defence Relationship Management DYW Developing the Young Workforce

EXO Executive Officer

ESUAS East of Scotland Universities Air Squadron

Glossary

EXSO Executive Staff Officer
Fd Hosp Field Hospital
Fd Sqn Field Squadron
Fg Off Flying Officer

FM Facilities Management/Manager

Flt Lt Flight Lieutenant
Gp Capt Group Captain
HLDRS The Highlanders
Lt Lieutenant
Lt Col Lieutenant Colonel
Lt Cdr Lieutenant Commander

Maj Major

Med Regt Medical Regiment

NRCSNI Naval Regional Commander Scotland & Northern Ireland

OC Officer Commanding
PARA Parachute Regiment
PIO Public Information Office

PI Platoon
Plt Off Pilot Officer
QM Quartermaster
RA Royal Artillery
RAC Royal Armoured

RAC Royal Armoured Corps
RAF Royal Air Force
RAMC Royal Army Medical Corps
RAUXAF Royal Auxiliary Air Force

RAuxAF Regt Royal Auxiliary Air Force Regiment

RE Royal Engineers

REEB Regional Employer Engagement Board
REED Regional Employer Engagement Director
REEG Regional Employer Engagement Group

Reg Comdt Regional Commandant

Regt Regiment

Regt Sec Regimental Secretary

REME Royal Electrical and Mechanical Engineers

RFA Royal Fleet Auxiliary
RLC Royal Logistics Corps
RM Royal Marines

RMR Royal Marines Reserve RN Royal Navy

RNA Royal Naval Association RNR Royal Naval Reserve

RRT Regimental Recruiting Team

R SIGNALS Royal Signals
RTR Royal Tank Regiment
SAS Special Air Service
SBS Special Boat Squadron
SCC Sea Cadet Corps

Glossary

SCOTS The Royal Regiment of Scotland SCOTS DG The Royal Scots Dragoon Guards

SG Scots Guards
Sgt Sergeant
Sig Sqn Signal Squadron

SNIY Scottish and Northern Irish Yeomanry

Sqn Squadron Sqn Ldr Squadron Leader

TUOTC Tayforth Universities Officer Training Corps

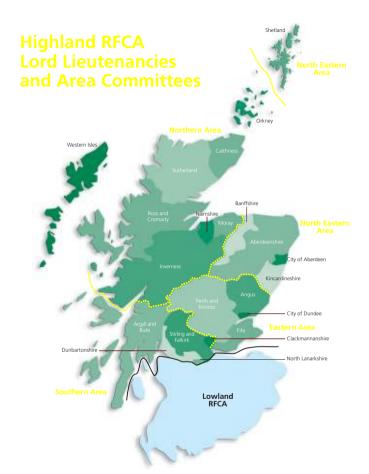
TS Training Ship

UAS University Air Squadron

UOTC University Officer Training Corps
URNU University Royal Naval Unit
VRF Volunteer Reserve Forces

Wg Cdr Wing Commander





Highland Reserve Forces' and Cadets' Association Seathwood, 365 Perth Road, Dundee DD2 1LX www.hrfca.co.uk